

COUNCIL ASSEMBLY (ANNUAL MEETING)

24 MAY 2011

AGENDA ITEM 3.1: EXECUTIVE FUNCTIONS 2011/12

CABINET PORTFOLIOS

Leader of the council – Councillor Peter John

To provide leadership of the council, by setting the strategic direction and key priorities and representing the council in the community and in negotiations with regional and national organisations. The leader will appoint the deputy leader and other members of the cabinet and has the discretion to change cabinet member portfolios during the year. In the absence of a cabinet member the leader will have responsibility for all relevant matters within the remit of the cabinet. The leader will work closely with the deputy leader and cabinet member for regeneration and corporate strategy on developing a long-term housing stock strategy

The leader will have particular responsibility for:

- performance management
- external communications and the reputation of the council
- strategic partnerships, relationships with government and local authority associations
- the council's legal services
- developing a thirty year strategy to make the borough's housing stock fully sustainable with the deputy leader and cabinet member for regeneration and corporate strategy.

Deputy leader and cabinet member for housing management – Councillor Ian Wingfield

To deputise in the leader's absence. The deputy leader will also be responsible for the housing portfolio, including housing management, community housing services, including homelessness and sheltered housing, housing allocations, the housing investment programme and leasehold management. To work closely with the cabinet member for health and adult social care (with regard to the housing needs of vulnerable adults) and to work closely with the leader and cabinet member for regeneration on corporate strategy (with regard to developing a long-term housing stock strategy).

The portfolio holder will have particular responsibility for:

- deputising in the Leader's absence
- ensuring that the council delivers savings identified in the 2011/12 budget within housing
- making Southwark's council housing stock warm, dry and safe
- developing a thirty year strategy to make the borough's housing stock fully sustainable with the leader and cabinet member for regeneration and corporate strategy
- creating a dedicated, professional housing department.
- improving housing repairs service and other aspects of customer care
- improving mechanisms for engaging with council tenants and leaseholders

- ensuring that service charges for leaseholders are accurately estimated and billed
- explaining the cost of major works to leaseholders and ensuring that they receive value for money
- rehousing arrangements as part of major regeneration projects.

Regeneration and corporate strategy – Councillor Fiona Colley

To facilitate the sustainable regeneration of Southwark's communities in partnership with local residents and businesses. To promote investment, improve access to jobs in Southwark, and improve housing standards in Southwark. To be responsible for corporate strategy, enabling the council to deliver on the cabinet's priorities and to cope with financial constraints, together with its partners. The portfolio holder will be required to work closely with the deputy leader to ensure a co-ordinated approach to housing issues, and with the cabinet member for equalities and community engagement on social inclusion. The portfolio holder will work closely with the cabinet member for finance and resources on the financial constraints in establishing corporate strategy, with the leader and deputy leader on developing a long-term housing stock strategy and with the leader on developing a sustainable service delivery model for Southwark.

The portfolio holder will have particular responsibility for:

- ensuring that the council delivers savings identified in the 2011/12 budget within the regeneration and corporate strategy service areas
- all major regeneration schemes, including Elephant and Castle, Aylesbury, Canada Water and Bermondsey Spa, including the social housing component of these schemes, in particular ensuring benefits for all Southwark's communities
- to consult on, develop and implement regeneration schemes for town centres, including Peckham and Camberwell
- to develop and support micro-regeneration schemes across the borough
- oversight of the Potter's Field project
- development of the local development framework
- developing a thirty year strategy to make the borough's housing stock fully sustainable with the leader and deputy leader
- promoting fair pay, market development and fair trade
- housing renewal strategy
- planning policy and continuing improvements in planning performance
- protecting green spaces from development
- sharing services with other local authorities and bodies
- developing and delivering more efficient, effective and sustainable corporate strategy
- ensuring that the council can be flexible and respond to contingencies as budget reductions are introduced to secure service continuity
- developing a new sustainable model for service delivery.

Health and adult social care – Councillor Dora Dixon-Fyle

To improve the health of the borough and to safeguard the needs of vulnerable adults, including health promotion, the provision of personal social services, services to older people, services to people with disabilities, services to those with HIV/AIDS and/or those with drug and alcohol problems, services to those with mental health needs and “supporting people”. The portfolio holder will work closely with the cabinet member for children’s services (with regard to children’s health), with the cabinet member for culture, leisure, sport and the Olympics (with regard to public health and healthy lifestyles) and the deputy leader (with regard to the housing needs of vulnerable adults).

The portfolio holder will have particular responsibility for:

- ensuring that the council delivers savings identified in the 2011/12 budget within health and adult social care
- developing the council's new public health role and promoting healthy living
- delivering changes to adult social care, including personalisation to make the service sustainable
- overseeing the council’s response to the changes to the NHS being made by the Government’s Health and Social Care Bill
- ensuring that information for users of adult social services is accessible
- relationships with relevant voluntary organisations and helping the third sector in the area of health and adult social care to develop sustainable funding models which do not depend on shrinking council funds
- ensuring that health services are accessible to all and working to integrate services into regeneration schemes
- developing networks of community volunteer champions.

Transport, environment and recycling – Councillor Barrie Hargrove

To continue working towards a cleaner and greener borough, including having responsibility for waste management, street scene and highway infrastructure, traffic management and parking enforcement, improved facilities for walking and cycling, lobbying for improved public transport services, protecting and improving parks and open spaces, and increasing levels of recycling. The portfolio holder will be required to work closely with the cabinet member for regeneration and corporate strategy to ensure that traffic management is integrated into plans for town centre regeneration

The portfolio holder will have particular responsibility for:

- ensuring that the council delivers savings identified in the 2011/12 budget within the transport, environment and recycling service areas
- street cleaning
- significantly increasing the rate of recycling
- oversight of the relationship with the council’s waste partner
- lobbying for major improvements to public transport, including local train stations, bus services and all issues relating to the proposed Cross River Tram
- improving road safety and encouraging cycling and walking
- the council’s approach to carbon reduction and climate change
- ensuring sustainability across all council departments
- markets and street trading
- overseeing the improvement of Burgess Park and lobbying for external investment in Burgess Park.

Finance, resources and community safety – Councillor Richard Livingstone

To ensure sound business planning and financial probity within the council, including the medium term resource strategy and all financial management of revenue and capital, the Housing Revenue Account, the capital programme and the management of capital receipts. The portfolio holder will be responsible for oversight of the implementation of the council's budget and, working closely with the cabinet member for regeneration and corporate strategy, for identifying areas where the council can transform the way it works to secure savings. To deliver a safer Southwark through oversight of council initiatives and services concerned with community safety, tackling anti-social behaviour, enforcement policy, emergency planning and business continuity. The portfolio holder will work closely with the cabinet member for children's services to work to reduce the number of young people who are victims of crime or commit offences.

The portfolio holder will have particular responsibility for:

- ensuring that the council delivers all savings identified in the 2011/12 general fund and Housing Revenue Account budgets
- reducing waste and identifying efficiencies to protect front line services
- overseeing council tax collection being brought back in house
- provision of corporate ICT
- oversight of the council's property portfolio, including all disposals and acquisitions
- human resources
- the customer service centre
- corporate procurement, corporate debt strategy, income management and audit & risk management
- crime & drugs strategy and alcohol control zones
- ensuring licensing policy keeps communities safe
- lobbying to protect Southwark's police officer numbers and championing safer neighbourhood teams
- public protection including oversight of environmental health, trading standards, the community warden service, Southwark anti-social behaviour unit and the noise team
- CCTV and other safety measures in public places
- working to reduce youth offending
- ensuring the community safety service delivers its identified savings.

Children's services – Councillor Catherine McDonald

To assume the statutory role of lead member for children's services in accordance with the guidance produced by the Department for Education (DfE), including responsibility for children's social care, early years and youth services, the inclusion agenda, and work to develop and implement the children and young people's plan. The portfolio holder will hold political accountability and exercise leadership over all areas included in DfE guidance. They will work closely with the cabinet member for health and adult social care (with regard to children's health) and with the cabinet member for community safety (with regard to children's safety and youth offending).

The portfolio holder will have particular accountability for:

- ensuring that the council delivers savings identified in the 2011/12 budget within children's services
- ensuring the council delivers strong universal services for children and young people aged 0-19; targeted early interventions to improve key outcomes; and high quality specialist services for our most vulnerable children, young people and their families
- ensuring the council, with its partners, delivers the Children and Young People's Plan for Southwark, including closing the gap between the most vulnerable and their peers
- the development of integrated services to children across Southwark, including those of voluntary and community sector partners
- rolling out Free Healthy School Meals to Southwark primary schools, to specific year groups in 2011/12 - with a view to rolling out to all year groups by academic year 2013/14
- balancing school place provision with local demand, particularly in the primary school place provision and childcare provision across the borough
- ensuring the council acts on the recommendations of the Teenage Pregnancy Commission with a view to reducing levels of teenage pregnancy by 2014
- giving young people more of a say in their services
- launching the Youth Fund, to help young people stay in education and get started in their careers
- supporting continuing improvement in attainment in all Southwark schools, including academies and post-16 provision
- Building Schools for the Future and the primary capital programme
- safeguarding children, including ensuring that all staff and agencies understand their responsibility for child protection
- the corporate parenting role for children looked after by the council.

Equalities and community engagement – Councillor Abdul Mohamed

To improve the representation and engagement of all Southwark's diverse communities, including those hardest to reach, to eliminate unlawful discrimination, harassment and victimisation, advance equality of opportunity, and foster good relations.. The portfolio holder will work closely with the cabinet member for regeneration and corporate strategy on social inclusion, with the cabinet member for finance, resources and community safety on the council's transition fund and with all cabinet members to promote equality of opportunity, celebrate diversity and improve community engagement across all portfolio areas.

The portfolio holder will have particular responsibility for:

- ensuring that the council delivers savings identified in the 2011/12 budget within the community engagement service area
- mainstreaming equalities issues across all areas of policy and service provision and developing the council's new approach to equalities in line with the Equalities Act
- monitoring equal opportunities for staff
- overseeing the council's relationship with its equalities critical friend
- ensure that Southwark's rich diversity is valued through regeneration schemes
- relationships with the voluntary sector, their improvement and review
- promoting volunteering and encouraging residents to become stakeholders in their communities
- the further development of the council's democratic bodies through the work of the Democracy Commission
- ensuring that the council engages with every community in Southwark
- working with the third sector to ensure that it has sustainable funding streams as council funding shrinks
- the implementation of the council's transition fund.

Culture, leisure, sport and the Olympics – Councillor Veronica Ward

To promote and develop sport and culture in the borough, including leisure services and facilities, adult education, sports development, arts, museums and heritage, and libraries. To work with the cabinet member for health and social care (with regard to public health and healthy lifestyles).

The portfolio holder will have particular responsibility for:

- ensuring that the council delivers savings identified in the 2011/12 budget within the culture, leisure and sport service areas
- the performance of the council's leisure contractor
- implementation of the borough's leisure investment programme and finding new sources of capital for future investment
- the council's events
- to oversee the council's sports and fitness programme and secure an Olympic and Cultural Olympiad legacy for Southwark
- ensuring a quality library service for the borough
- ensuring that sports, leisure and arts opportunities are realised by major regeneration projects in the borough
- working with organisations in the borough's thriving culture, leisure and sporting communities to improve the wellbeing of Southwark residents
- ensure the continuation of an adult learning programme in Southwark to provide skills, training and opportunities.